Materialities and KPIs

	Materialities	Measures	KPI	Results for FY2021	Results for FY2022	Results for FY2023	Medium- to long-term target	
	Materialities						FY2024	FY2030
Contributing to	Improving Access to Healthcare	Supply of products to developing countries that have not yet	Declaration of stance on improvement of access to healthcare	To be implemented	Prepare of draft Policy	Declaration on website	Drafting and declaration	_
		adopted them				(July 2023)	Declared in FY2023	
			Number of countries in which products are deployed	6 countries	7 countries	8 countries	8 countries	15 countries
	Solutions to Medical Issues	Global solutions to healthcare issues	Number of countries in which colorectal cancer screening tests are	44 countries	44 countries	47 countries	49 countries	57 countries
	Pursuing Quality and Establishing Sustainable Supply Chains	Strengthening of supply-chain management	Rate of implementation of surveys on responsible procurement ¹	To be implemented	100%	100%	100%	100%
			Rate of implementation of due diligence on human rights ¹	To be implemented	100%	100%	100%	100%
	Responding to Climate Change	Reduction of CO ₂ emissions at worksites (Scopes 1 and 2)	Rate of reduction in CO ₂ emissions (total)	Emission volume	Emission volume	Emission volume	19% reduction	56% reduction
Harmony with Regional Environments		,	(FY2018 7,170t-CO ₂)	7,318t-CO₂	4,614t-CO ₂	2,742t-CO ₂	(compared to FY2021)	(compared to FY2021)
			Upward Revision from FY2024	(compared with FY2018 102.1%)	(compared with FY2018 64.4%)	(compared with FY2018 38.2%)		
		Reduction of CO ₂ emissions at worksites (Scopes 3)	Rate of reduction in CO ₂ emissions (total)	-	Emission volume	Emission volume	-	25% reduction
			(FY2022 84,205t-CO ₂)		84,205t-CO ₂	71,698t-CO ₂		(compared to FY2022)
	Contributing to a Recycling-Oriented Society	Paduction of water use	Rate of reduction in water use (by unit of value of production)	Volume used	Volume used	(compared with FY2022 85.1%) Volume used	30% reduction	35% reduction
	Contributing to a Necycling-Oriented Society	Reduction of water use	(FY2018 0.51m³/¥100 million)	0.37m³/¥100 million	0.33m³/¥100 million	0.38m³/¥100 million	(compared to FY2018)	(compared to FY2018)
			,	(compared with FY2018 72.8%)	(compared with FY2018 65.0%)	(compared with FY2018 74.5%)	((,
		Reduction of waste	Rate of reduction of waste volume (by unit of sales)	Waste treatment volume	Waste treatment volume	Waste treatment volume	5% reduction	15% reduction
			(FY2018 0.47t/¥100 million)	0.44t/¥100 million	0.55t/¥100 million	0.38t/¥100 million	(compared to FY2018)	(compared to FY2018)
				(compared with FY2018 94.2%)	(compared with FY2018 115.6%)	(compared with FY2018 80.8%)	2004	
		Reduction of packaging and use of sustainable materials	Rate of adoption of eco-friendly packaging (FSC) ²	Uncalculated	Uncalculated	17%	20% (compared to FY2021)	30% (compared to FY2021)
			Rate of adoption of biomass plastics and other eco-friendly materials ³	Uncalculated	Uncalculated	2%	2%	8%
							(compared to FY2021)	(compared to FY2021)
A Dynamic Company Driven by Excellent People	Respecting Human Rights and Diversity	Promotion of diversity and inclusion	Percentage of managerial positions held by women ⁴	16.2%	13.8%	15.4%	20%	30%
			Percentage of employees who are disabled	2.4%	2.6%	2.8%	2.6%	3.0%
		Eradication of harassment	Rate of uptake of harassment prevention training	100%	100%	100.0%	100%	100%
	Employee Engagement and Personnel	Creating fulfilling and supportive workplaces and achieving	Rate of uptake of child-rearing leave (male) ⁵	73.1%	176.9%	90.0%	100%	100%
	Training	work-life balance	Rate of uptake of child-rearing leave (female) ⁶	66.7%	100%	100.0%	100%	100%
			Total actual work hours per full-time employee per year ⁷	1,894h	1,875h	1864h	1,870 hours	1,635 hours
			Rate of uptake of annual paid leave per full-time employee	62.1%	62.1%	67.3%	65.0%	100.0%
		Development of global personnel	Rate of uptake of EGP among young employees ⁸	14.0%	19.4%	26.3%	25.0%	30.0%
	Boosting Health and	Advancement of health improvement programs and safety-	Rate of uptake of regular health checkups	99.9%	99.8%	100%	100%	100%
	Ensuring Safety and Hygiene	and-hygiene activities	Number of occupational accidents (including commuting accidents)	2	3	10件	0	0
Base That Supports Sustainable Growth	Achieving Transparent and Sound Governance	Promoting diversity among executives	Female directors as share of directors	11.1%	12.5%	12.5%	20%	30%
			Foreign-national directors as share of directors	_	_		-	20%
			Female executive officers as share of executive officers	_	_		-	30%
			Foreign-national executive officers as share of executive officers	_	_		_	20%
	Rigorous Compliance and Thorough	Training and monitoring based on compliance programs	Training attendance rate(Average of all training programs)	100%	100%	100%	100%	100%
	Corruption Prevention		Number of serious noncompliance incident ⁹	0	0	0	0	0
		Thorough prevention of corruption	Rate of completion of requested measures ¹	To be implemented	100%	100%	100%	100%
	Establishing Risk Management	Continuous improvement of business continuity management	Number of BCP (Business Continuity Plan) training sessions	1 o be implemented	1		1	
	Lestabilelling Kisk Management	Strengthening of information security management	Number of BCP (Business Continuity Plan) training sessions Number of education and training sessions on information security	3	5	2 2	3	2 4
		On on Building of Information Security Indiagement	Trainbor of caucation and training sessions on information security	J]		J	4

1 In top 50% (FY2022), 90% (FY2024), and 100% (FY2030) of transaction by value. [Target companies : Selected a specified percentage of total amount of transaction [70% for sales partners, 90% for suppliers]].

² Shipped basis (number of product codes using eco-friendly packaging/number of product codes shipped)

³ Shipped basis (number of product codes using biomass plastics and other eco-friendly materials/number of product codes shipped)

⁴ Women in managerial positions of section-manager level or higher as share of total

⁵ Denominator: Number of male employees whose spouse gave birth, employees who take childcare leave in the following fiscal year are included, so the acquisition rate may exceed 100%.)

⁶ Denominator: Number of female employees who gave birth during the fiscal year; Numerator: Number of female employees who took childcare leave during the fiscal year (Depending on the time of childbirth, employees who will take childcare leave in the following fiscal year are included, so the acquisition rate may exceed 100%.)

^{7 [}Scheduled working hours] + [non-scheduled working hours] - [amount taken of annual paid leave and other leave]

⁸ Rate of participation in the Eiken Global Program: For each fiscal year, [number of employees participating] ÷ [number of employees of that fiscal year]

⁹ Total of major violations in each country of competition law, laws and regulations on bribery and other socioeconomic laws and regulations